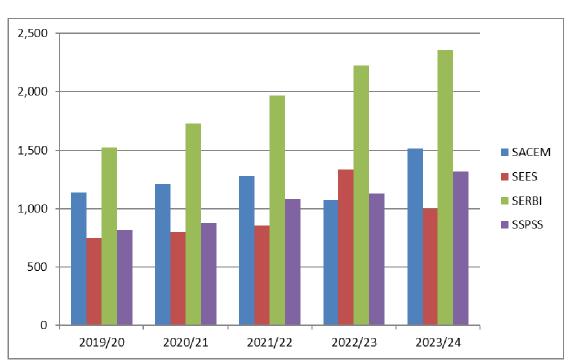


ARDHI UNIVERSITY FACTS AND FIGURES 2023/2024



Number of undergraduate students' enrolment by school

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List of Abbrevia	ations and Acronyms	
CD	Consultancy Directorate	
PC	Publishing Centre	
Arch.	Architecture	
ARU	Ardhi University	
BAE	Bachelor of Arts in Economics	
BCP	Business Continuity Plan	
BE	Building Economics	
BSc.	Bachelor of Science	
CCE CEM	Centre for Continuing Education Construction Economics and Management	
CHS	Centre for Housing Studies	
ICTD	Information and Communication Technology Directorate	
CPA	Certified Public Accountant	
CSP	Certified Supplies Professional	
AHRD	Administration and Human Resource Directorate	
Dip.	Diploma	
DMTC	Disaster Management Training Centre	
DPI PRPD	Directorate of Planning and Investment Postgraduate, Research and Publications Directorate	
DUP	Director of Undergraduate Programmes	
EE	Environmental Engineering	
ELST	Environmental Laboratory Science and Technology	
ESM	Environmental Science and Management	
ETM	Environmental Technology and Management	
F GFM4	Female	
	Diploma in Geo Informatics	

GI Geo informatics
Gm Geomatics

GS Geodetic Sciences

HIP Housing and Infrastructure Planning

HRDP Human Resource Development Programme

ICTD Information and Communication Technology Directorate

ID Interior Design

IHSS Institute of Human Settlements Studies IMS Information Management Section

ITC Institute for Geo information Science and Earth Observation

ITP Institutional Transformation Program

LA Landscape Architecture

LMV Land Management and Valuation

M Male

MISE Municipal and Industrial Services Engineering

MSc. Masters of Science Non-Tz. Non-Tanzanian

PFM Property and Facilities Management

PGD Postgraduate Diploma
PhD Doctor of Philosophy
R/Fellow Research Fellow

RDP Rural Development Planning

RE Real Estates

REFI Real Estate Finance and Investment

S/Lec. Senior Lecturer

SACEM School of Architecture Construction Economics and Management

SEES School of Engineering and Environmental Studies

SERBI School of Earth Science, Real Estate, Business and Informatics

SSPSS School of Spatial Planning and Social Sciences

TA Tutorial Assistant

TCU Tanzania Commission for Universities

Tz. Tanzanian

UCLAS University College of Lands and Architectural Studies

UDSM University of Dar es Salaam
UPM Urban Planning and Management
URP Urban and Regional Planning

URPM Urban and Regional Planning and Management

CHAPTER ONE

BACKGROUND INFORMATION

1.1 Brief history

Ardhi University (ARU) is a public academic institution established under the Ardhi University Charter of 2007. ARU has a long history dating back to the colonial times when it was established as a Survey Training Centre (STC) in 1956. As a Centre its mandate was training land surveyors' technicians at the certificate level. In 1972 the STC was expanded and renamed Ardhi Institute. As an institute, it offered three diploma programmes in Land Surveying, Estate Management and Valuation as well as Town Planning. These programmes were subsequently upgraded to Advanced Diplomas in 1975 and they were recognized by professional bodies within and outside Tanzania. Ardhi Institute expanded its teaching activities and by 1981 three additional advanced diploma programmes in Architecture, Quantity Surveying and Environmental Engineering were established.

In 1979, the Institute established the Centre for Housing Studies (CHS) as a joint project between the governments of Tanzania and the Netherlands. CHS offered short courses and carried out research in housing, planning and building. The Centre later evolved into the Institute of Human Settlement Studies (IHSS) over the years. Ardhi Institute became a regional centre in the field of Human Settlements by training students from East Africa, SADC and Western African countries.

Ardhi Institute became a Constituent College of the University of Dar es Salaam (UDSM) in 1997. It was named the University College of Lands and Architectural Studies (UCLAS) through Government Notice No. 148 of June 29th 1996 and UDSM Act No. 12 of 1970. As UCLAS academic activities were organized into two faculties, the Faculty of Architecture and Planning and the Faculty of Lands and Environmental Engineering. In 2007, UCLAS was transformed into Ardhi University. Since then, ARU has recorded significant achievements in fulfilling its core functions in teaching, research, public services to the industry and the overall institutional development.

1.2 Rationale of the Facts and Figures Booklet

This Booklet presents the Facts and Figures for the academic year 2022/23. It is the 16th edition after the inauguration of ARU. The Facts and Figures publication document is one of the working tools for the University. It provides the management with information that facilitates decision- making as well as monitoring and evaluation on the implementation of Medium Term Rolling Strategic Plans (MTRSP). The production of the Facts and Figures booklet is coordinated by the Directorate of Planning and Investment (D/PI) at ARU.

CHAPTER TWO

TEACHING AND LEARNING

2.1 Schools, Institute and Units

ARU comprises of four schools, one institute and other academic directorates and centres as presented hereunder:

2.1.1 School of Architecture, Construction Economics and Management (SACEM)

- i. Department of Architecture;
- ii. Department of Building Economics;
- iii. Department of Interior Design;

2.1.2 School of Engineering and Environmental Studies (SEES)

- i. Department of Civil and Environmental Engineering; and,
- ii. Department of Environmental Science and Management.
- iii. Department of Disaster Management

2.1.3 School of Earth Science, Real Estate, Business and Informatics (SERBI)

- i. Department of Business Studies;
- ii. Department of Land Management and Valuation;
- iii. Department of Computer System and Mathematics; and,
- iv. Department of Geospatial Sciences and Technology.

2.1.4 School of Spatial Planning and Social Science (SSPSS)

- i. Department of Urban and Regional Planning; and,
- ii. Department of Economics and Social Studies.

2.1.5 Institute of Human Settlements Studies (IHSS)

- i. Department of Training; and,
- ii. Department of Research and Consultancy.

2.1.6 Other Academic Directorates and Training Centres

- i. Postgraduate Research and Publication Directorate (D/PRP);
- ii. Directorate of Undergraduate Programs (DUP);
- iii. Centre for Continuing Education (CCE);
- iv. Information and Communication Technology Directorate (ICTD);
- v. Publishing Centre (PC);
- vi. Disaster Management Training Centre (DMTC);
- vii. Consultancy Directorate (CD);
- viii. Library Service Directorate; and,
- ix. Building Research Institute (BRI).

2.2 Academic Programmes

The Ardhi University offers both Undergraduate and Postgraduate degree programmes. In the academic year 2023/24, the programmes offered were as follows:

2.2.1 Undergraduate Programmes

- i. BSc. in Building Economics;
- ii. BSc. in Civil Engineering;
- iii. BSc. in Quantity Surveying and Construction Economics;
- iv. BSc. in Architecture;
- v. BSc. in Interior Design; and,
- vi. BSc. in Landscape Architecture.
- vii. BSc. in Environmental Engineering;
- viii. BSc. in Environmental Science and Management;
 - ix. BSc. in Municipal and Industrial Services Engineering; and,
 - x. BSc. in Environmental Laboratory Science and Technology.
- xi. BSc. in Land Management and Valuation;
- xii. BSc. in Real Estate Finance and Investment;
- xiii. BSc. in Property and Facilities Management;
- xiv. BSc. in Accounting and Finance;
- xv. BSc. in Geoinformatics;
- xvi. BSc. in Geomatics;
- xvii. BSc. in Information Systems Management
- xviii. BSc. in Computer Systems and Networks
- xix. BSc. in Geographical Information Systems and Remote Sensing
- xx. BSc. in Urban and Regional Planning
- xxi. BSc. in Housing and Infrastructure Planning
- xxii. BSc. in Regional Development Planning
- xxiii. B. A. in Economics
- xxiv. B.A. in Community Development Studies
- xxv. Diploma in Geoinformatics (GFM4)

2.2.2 Postgraduate Programmes

Masters Programmes

- i. MSc. in Architecture:
- ii. MSc. in Construction Economics and Management;
- iii. MSc. in Environmental Technology and Management;
- iv. MSc. in Disaster Risk Management;
- v. MSc. in Geomatics
- vi. MSc. in Real Estate
- vii. MSc. in Real Estate (Business)
- viii. MSc. in Real Estate (Valuation)

- ix. MSc. in Real Estate (Economics)
- x. MSc. in Land Management
- xi. MSc. in Land Administration
- xii. MSc. in Land Management and Valuation
- xiii. MSc. in Urban and Regional Planning and Management
- xiv. MSc. in Urban Planning and Management
- xv. MSc. in Public Policy Analysis and Programme Management
- xvi. MSc in Housing
- xvii. MSc in Urban Governance and Environmental Studies
- xviii. MA. in Development Studies
 - xix. Master of Project Management
 - xx. Master of Disaster Risk Management;

PhD Programmes

- i. PhD in Architecture;
- ii. PhD in Building Economics; and,
- iii. PhD in Construction Economics and Management
- iv. PhD in Disaster Risk management;
- v. PhD in Environmental Technology and Management; and,
- vi. PhD in Environmental Science Management.
- vii. PhD in Geomatics
- viii. PhD in Geospatial
- ix. PhD in Land Management
- x. PhD in Real Estate
- xi. PhD in in Urban Planning and Management
- xii. PhD in Urban and Regional Planning
- xiii. PhD in Economics
- xiv. PhD in Public Policy Analysis
- xv. PhD in Housing
- xvi. PhD in Development Studies
- xvii. PhD in Housing and Settlement Studies
- xviii. PhD in Climate Change Studies
- xix. PhD in Urban Governance and Environmental Studies
- xx. PhD in Built Environment Analysis

2.3 Students Enrolment

In the academic year 2023/24, the overall enrolment of students was 6,455 whom constituted of 2,955 (46%) female and 3,500 (54%) male students. The number of students enrolled presents an increase of 6.15% compared to 6,081 students enrolled in the academic year 2022/23. The details are presented in Tables 2.1-2.2 and Figures 2.1-2.3

Table 2.1: Students Enrollment by Programmes in the Academic Year 2019/2020-2023/2024

Year	Sex		Pro	gramme		Total	% Gender
		Dip	UG	Masters	PhD		
2019/20	Female	0	1,711	73	10	1,794	39.7
	Male	0	2,514	148	65	2,727	60.32
	Total	0	4,225	221	75	4,521	100
	% Enrollment by programme	0	93.5	4.8	1.7	100	
2020/21	Female	0	1,964	72	12	2,048	42
	Male	0	2,655	142	70	2,867	58
	Total	0	4,619	214	82	4,915	100
	%Enrollment by programme	0	94	4.3	1.7	100	
2021/22	Female	0	2,317	87	15	2,419	44
	Male	0	2,867	136	97	3,100	56
	Total	0	5,184	223	112	5,519	100
	%Enrollment by programme	0	94.3	3.8	1.9	100	
2022/23	Female	0	2,635	77	18	2,730	44.9
	Male	0	3,130	130	91	3,351	55.1
	Total	0	5,765	207	109	6,081	100
	%Enrollment by programme	0	94.8	3.4	1.8	100	
2023/24	Female	0	2,844	89	22	2,955	46
	Male	0	3,280	141	79	3,500	54
	Total	0	6,124	230	101	6,455	100%
	%Enrollment by programme	0	94.9%	3.6%	1.5%	100%	

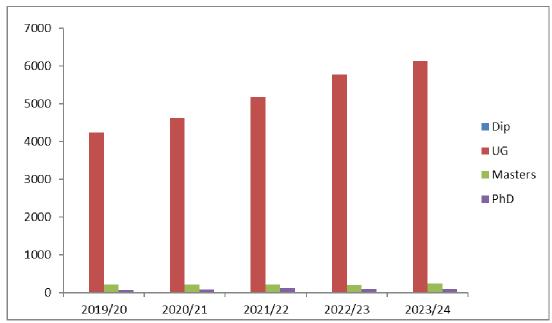


Figure 2.1: Students Enrolment by Programme in the Academic Years 2019/20-2023/24

Table 2.2: Students Enrolment by Nationality in the academic years 2019/2020- 2023/2024

Year	Program		Tz	<i>_</i>		Non-Tz			Total	
		F	M	T	F	M	T	F	M	T
	Diploma	0	0	0	0	0	0	0	0	0
0	UG	1,700	2,490	4,190	11	24	35	1,711	2,514	4,225
2019/20	Masters	63	140	203	9	9	18	72	149	221
20]	PhD	7	60	67	3	4	7	10	64	75
	Total	1,771	2,690	4,461	23	37	60	1,794	2,727	4,521
	Diploma	0	4	4	0	0	0	0	4	4
	UG	1,964	2,655	4,619	0	0	0	1,964	2,655	4,619
/21										
2020/21	Masters	63	136	199	9	6	15	72	142	214
	PhD	10	65	75	2	5	7	12	70	82
	Total	2,037	2,856	4,893	11	11	22	2.048	2,867	4,915
	Diploma	0	0	0	0	0	0	0	0	0
7	UG	2,317	2,867	5,184	0	0	0	2,317	2,867	5,184
2021/22	Masters	87	136	223	0	0	0	87	136	223
021	PhD	15	97	112	0	0	0	15	97	112
7	Total	2,419	3,100	5,519	0	0	0	2,419	3,100	5,519
	Diploma	0	0	0	0	0	0	0	0	0
2022/23	UG	2,635	3,130	5,765	0	0	0	2,635	3,130	5,765
22/	Masters	70	125	195	6	8	14	76	133	209
20.	PhD	11	87	98	4	5	9	15	92	107
	Total	2,716	3,342	6,058	10	13	23	2,726	3,355	6,081
	Diploma	0	0	0	0	0	0	0	0	0
/24	UG	2,844	3,280	6,124	0	0	0	2,844	3,280	6,124
23/	Masters	86	128	214	3	13	16	89	141	230
2023/24	PhD	18	70	88	4	9	13	22	79	101
	Total	2,948	3,478	6,426	7	22	29	2,955	3,500	6,455

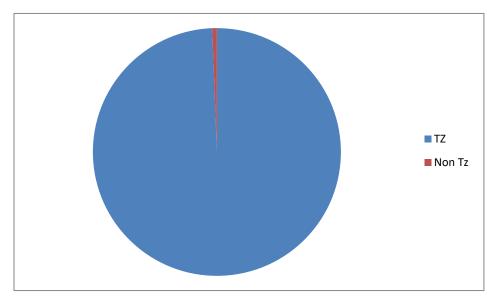


Figure 2.2: Students Enrolment by Nationality in the academic year 2019/2020 – 2023/2024

2.3.1 Students Enrolment in Undergraduate Programmes in 2023/2024

In the academic year 2023/24, the total number of undergraduate students enrolled was 6,124 of which 2,844 (46.4%) were females and 3,280 (53.6%) were males. This is an increase of 359 students (6.23% increases). Table 2.3 and Figure 2.3 and 2.4 show the trends on the undergraduate students' enrolment by school, programme, sex and nationality.

Table 2.3: Undergraduate Students Enrolment by Programme, Sex and Nationality

School	Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
	B. Arch	Tz	F	167	79	76	92	95
			M	72	179	178	190	175
		Non-Tz	F	0	0	0	0	0
			M	1	0	0	0	0
		Total		240	258	254	282	270
Σ	BSc. ID	Tz	F	52	51	59	69	46
SACEM			M	45	42	43	46	37
SA		Non-Tz	F	1	0	0	0	0
			M	0	0	0	0	0
		Total		98	93	102	115	83
	BSc. LA	Tz	F	31	35	44	54	54
			M	50	58	74	84	82
		Total		81	93	118	138	136

School	Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
	BSc. BE	Tz	F	156	108	28	0	0
			M	299	234	56	0	0
		Non-Tz	F	0	0	0	0	0
			M	1	0	0	0	0
		Total		456	342	84	542	0
	BSc. CM	Tz	F	0	0	0	0	0
			M	0	0	0	0	0
		Total		0	0	0	0	0
	BSc. BS	Tz	F	0	0	0	0	0
			M	0	0	0	0	0
		Total		0	0	0	0	0
	BSc. CE	Tz	F	55	78	86	105	130
			M	203	224	256	286	325
		Non-Tz	F	0	0	0	0	0
			M	1	0	0	0	0
		Total		259	302	342	391	455
	BSc. QS and	Tz	F	0	55	129	189	209
	CE		M	0	68	251	353	363
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
		Total		0	123	380	542	572
	Sub total	Tz	F	461	406	422	673	534
			M	669	805	858	404	982
		Non-Tz	F	1	0	0	0	0
			M	3	0	0	0	0
		Total		1,134	1,211	1,280	1077	1,516
	BSc. ESM	Tz	F	208	208	190	184	194
			M	133	119	121	127	139
		Non-Tz	F	1	0	0	0	0
			M	0	0	0	0	0
		Total		342	327	311	311	333
	BSc. ELST	Tz	F	0	21	48	84	111
			M	0	19	40	53	69
		Total		0	40	88	137	180
SEES	BSc. EE	Tz	F	104	111	132	142	149
SE			M	193	202	175	178	171
		Non-Tz	F	0	0	0	0	0
			M	2	0	0	0	0
		Total		299	313	307	220	320
	BSc. MISE	Tz	F	32	38	56	62	54
			M	74	82	93	111	109
		Non-Tz	F	0	0	0	0	0
			M	1	0	0	0	0
		Total		107	120	149	173	163

School	Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
	Sub-total	Tz	F	344	378	426	577	508
	Suo total	12	M	400	422	429	755	448
		Non-Tz	F	1	0	0	0	0
		11011 12	M	3	0	0	0	0
		Total	111	748	800	855	1332	996
	BSc. GI	Tz	F	46	37	26	17	0
			M	108	80	59	31	0
		Total	111	154	117	85	48	0
	BSc. GM	Tz	F	36	47	56	63	74
			M	189	182	192	198	184
		Non-Tz	F	0	0	0	0	0
			M	1	0	0	0	0
		Total		226	229	248	261	258
	BSc. ISM	Tz	F	64	76	88	108	106
			M	114	123	131	123	154
		Total		178	199	219	231	260
	BSc. LMV	Tz	F	211	225	223	249	269
			M	272	280	286	311	292
		Non-Tz	F	2	0	0	0	0
			M	1	0	0	0	0
		Total		486	505	509	560	561
	BSc. PFM	Tz	F	69	60	68	71	74
			M	64	69	65	60	73
		Non-Tz	F	1	0	0	0	0
(BI			M	0	0	0	0	0
SERBI		Total		134	129	133	131	147
	BSc. REFI	Tz	F	57	71	75	92	91
			M	81	76	96	91	100
		Non-Tz	M	0	0	0	0	0
			F	1	0	0	0	0
		Total		139	147	171	183	191
	BAF	Tz	F	103	141	172	213	257
			M	102	133	150	164	191
		Non-Tz	F	1	0	0	0	0
			M	3	0	0	0	0
		Total		209	274	322	377	448
	BSc. CSN	Tz	F	0	17	40	54	71
			M	0	40	84	136	167
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
		Total			57	124	190	238
	BSc. GIS and	Tz	F	0	24	66	95	100
	RS		M	0	47	93	148	155
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0

School	Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
		Total			71	159	243	255
	Sub total	Tz	F	586	698	814	962	1,042
			M	930	1,030	1,156	1262	1,294
		Non-Tz	F	4	0	0	0	0
			M	6	0	0	0	0
		Total		1,526	1,728	1,970	2224	2,336
	BSc. URP	Tz	F	110	115	123	112	125
			M	125	108	100	90	120
		Non-Tz	F	1	0	0	0	0
			M	2	0	0	0	0
		Total		238	223	223	202	245
	BSc. HIP	Tz	F	37	44	37	47	49
			M	49	54	66	82	98
		Non-Tz	F	1	0	0	0	0
			M	0	0	0	0	0
		Total		87	98	103	129	147
	BSc. RDP	Tz	F	43	56	73	74	96
			M	64	63	64	67	109
SS		Non-Tz	F	0	0	0	0	0
SSPSS			M	1	0	0	0	0
9 2		Total		108	119	137	141	205
	BA. Econ.	Tz	F	87	99	161	162	177
			M	105	105	119	113	143
		Total		192	204	280	275	320
	BA. CDS	Tz	F	129	168	261	297	313
			M	62	68	75	88	86
		Non-Tz	F	0	0	0	0	0
			M	1	0	0	0	0
		Total		192	236	336	385	399
	Sub total	Tz	F	406	482	655	692	760
			M	405	398	424	440	556
		Total		817	880	1,079	1,132	1,316
	ndergraduate	Tz	F	1,797	1,964	2,317	2635	2,844
Ei	nrolment		M	2,404	2,655	2,869	3130	3,280
		Non-Tz	F	6	0	0	0	0
			M	18	0	0	0	0
		Total	F	1,711	1,964	2,317	2635	2,844
			M	2,514	2,655	2,867	3130	3,280
				4,225	4,619	5,184	5765	6,124
	Female as a pro	-		41%	43%	44.69	45.7	46.4
% of	Non-Tz as prop	portion of total o	enrolled	0.6%	0%	0	0	0

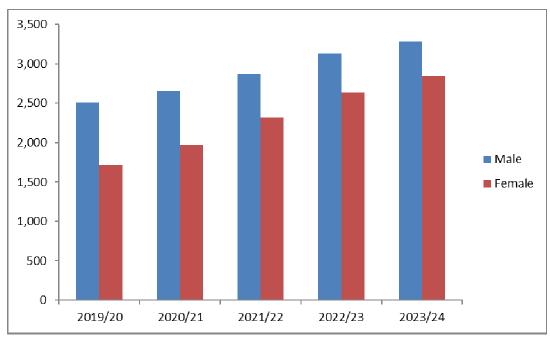


Figure 2.3: Undergraduate Students Enrolment by Sex

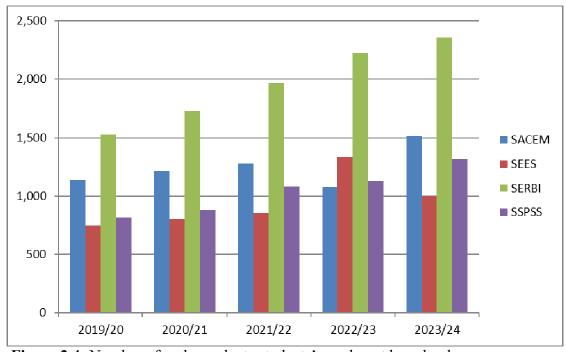


Figure 2.4: Number of undergraduate students' enrolment by school

2.3.2 Students Enrolment in Postgraduate Programmes in 2023/2024

In the academic year 2023/24, the total number of postgraduate students enrolled were 331, whom 111 (33.5%) were females and 220 (66.5%) were males. Tables 2.4 and 2.5 and Figures 2.5 and 2.6 show the trends on the postgraduate students' enrolment by school, programme, sex and nationality.

Table 2.4: Postgraduate Students Enrolment by Schools and Programmes

Academic Year	Programmes	SACEM	SEES	SERBI	SSPSS	IHSS	Total
	MASTERS	75	42	70	26	8	221
2019/20	PhD	24	13	16	11	11	75
	TOTAL	99	55	86	37	19	296
2020/21	MASTERS	71	40	72	28	3	214
	PhD	22	13	21	16	10	82
	TOTAL	93	53	93	44	13	296
2021/22	MASTERS	92	30	69	25	7	223
	PhD	34	17	29	24	8	112
	TOTAL	126	47	98	49	15	335
2022/23	MASTERS	86	31	51	28	11	207
	PhD	20	16	20	17	36	108
	TOTAL	106	47	71	45	47	316
2023/24	MASTERS	90	31	51	28	12	212
	PhD	30	16	20	17	36	119
	TOTAL	120	47	71	45	48	331

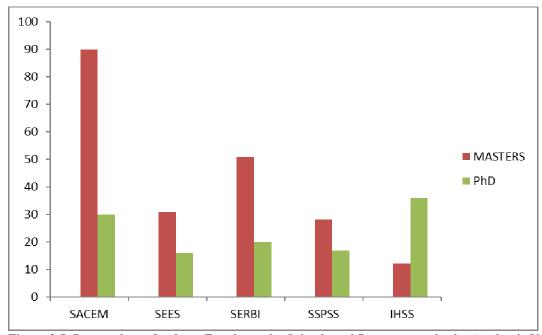


Figure 2.5: Postgraduate Students Enrolment by Schools and Programmes in the Academic Year 2023/24

Table 2.5: Postgraduate Students Enrolment by Schools and Programmes, sex and non-Tanzanians

Calaad	Dames		C	2010/2020	2020/2021	2021/2022	2022/2022	2022/24
School	Degree Programmes	Nationality	Sex	2019/2020	2020/2021	2021/2022	2022/2023	2023/24
	M. Arch.	Tz	F	2	3	6	5	1
			M	9	8	7	8	5
		Non-Tz	F	0	0	0	0	1
			M	0	0	0	0	2
	PhD. BE	Tz	F	0	0	0	0	0
			M	3	2	3	0	0
		Non-Tz	F	1	1	1	0	0
			M	0	0	2	0	0
	MSc. CEM	Tz	F	22	16	21	30	22
			M	41	36	44	17	36
		Non-Tz	F	0	0	0	3	1
		TON 12	M	1	1	1	1	2
	MSc.PM	Tz	F	0	3	4	12	18
	IVISC.I IVI	1 Z	M	0	4	6	7	17
SACEM		Non-Tz	F	0	0	2	2	0
		Non-12	M	0	0	0	2	0
	PhD. Arch.	Tz	F	0	0	0	0	0
	PnD. Arcn.	1Z		11	11		7	5
) T	M			19		
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	PhD. CE	Tz	F	0	0	0	0	0
			M	0	0	0	0	1
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	PhD. CEM	Tz	F	1	1	1	1	1
			M	8	7	8	10	9
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	1	2
	Total	Tz	F	25	23	32	48	42
	Enrollment		M	72	68	87	49	70
	for SACEM	Non-Tz	F	1	1	3	5	2
			M	1	1	3	4	6
		Total	F	26	24	35	53	44
			M	73	69	91	53	76
			F+M	99	93	126	106	120
	MSc. ETM	Tz	F	5	6	8	4	4
			M	10	9	8	6	2
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	M. DRM	Tz	F	2	4	6	0	9
	WI. DIGWI	12	M	12	12	5	0	17
		Non-Tz	F	0	0	0	0	0
		NOII-12	M	0	0	0	0	0
	MSc. DRM	Tz	F	7	3	1	6	0
	MISC. DKIM	1Z	M	5	6	2	15	0
		Non T-	F	1	0	0		0
SEES		Non-Tz		-			0	
	DID EGA	T	M	0	0	0	0	0
	PhD. ESM	Tz	F	1	2	2	0	1
			M	0	0	0	0	0
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0

School	Degree Programmes	Nationality	Sex	2019/2020	2020/2021	2021/2022	2022/2023	2023/24
	PhD. DRM	Tz	F	0	0	0	0	1
			M	4	5	8	7	2
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	PhD. ETM	Tz	F	0	0	0	0	0
			M	8	6	6	7	5
		Non-Tz	F	0	0	0	0	0
		<u> </u>	M	0	0	0	0	0
	PhD. EE	Tz	F	0	0	0	0	0
			M	0	0	1	2	2
		Non-Tz	F	0	0	0	0	0
	DID CCC	T	M	0	0	0	0	0
	PhD. CCS	Tz	F	0	0	0	0	2
		N. T.	M F	0	0	0	0	2
		Non-Tz		0	0	0	0	0
	Total	Tz	M F	0 15	0 15	0 17	10	0
	Total Enrollment	1 Z		39	38	30	37	15 32
	for SEES	Non-Tz	M F	1	0	0	0	0
	IOF SEES	Non-12	M	0	0	0	0	0
		Total	F	16	15	17	10	15
		Total	M	39	38	30	37	32
			F+M	55	53	47	47	47
	PGD. Gm	Tz	F	0	0	0	0	0
	rob. Gili	12	M	0	0	0	0	0
		Non-Tz	F	0	0	0	0	0
		Non-12	M	0	0	0	0	0
	MSc. GM	Tz	F	4	7	7	0	0
	MISC. GIVI	12	M	13	12	11	11	11
		Non-Tz	F	0	0	0	0	1
		Non-12	M	1	1	1	1	3
	PhD.	Tz	F	0	0	0	0	0
	Geospatial	12	M	4	8	10	10	10
	F	Non-Tz	F	0	0	0	0	0
		Non-12	M	1	1	1	1	0
CERRI	MSc. RE	Tz	F	12	11	10	6	0
SERBI	WISC. KL	12	M	33	31	32	15	1
		Non-Tz	F	2	3	3	0	0
		TION 12	M	4	0	0	0	0
		Tz	F	0	3	3	4	9
	MSc. RE Bus	12	M	0	0	1	4	11
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	MSc. RE Val	Tz	F	0	0	0	0	2
			M	0	1	2	5	7
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	MSc. RE	Tz	F	0	0	0	0	7
	Econ		M	0	1	1	0	4
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	MSc. LMV	Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	<u> </u>	Non-Tz	F	1	0	0	0	0

School	Degree Programmes	Nationality	Sex	2019/2020	2020/2021	2021/2022	2022/2023	2023/24
			M	0	0	0	0	0
	MSc. LM	Tz	F	0	0	0	0	0
			M	0	0	1	0	0
		Non-Tz	F	0	1	0	0	0
			M	0	0	0	0	0
	MSc.LA	Tz	F	0	0	1	6	2
			M	0	1	1	1	1
		Non-Tz	F	0	0	0	0	0
	DI D. C	T.	M	0	0	0	0	0
	PhD. Gm	Tz	F	0	0	0	0	0
		Non Tz	M	2	2	0	4	0
		Non 1Z	F	0	0	0	0	0
	PhD LA	Tz	M F	0	0	0	0	0
	PhD LA	1Z	M	1	1	1	0	2
		Non Tz	F	0	0	0	0	0
		NOII 1Z	M	0	0	2	0	0
	PhD. RE	Tz	F	2	2	3	0	0
	FIID. KE	1Z	M	5	6	7	6	0
		Non Tz	F	0	0	1	0	0
		NOII 12	M	1	1	0	0	0
	Total	Tz	F	18	23	24	16	20
	Enrollment	1Z	M	58	63	51	53	47
	for SERBI	Non Tz	F	3	4	3	0	1
		TOH 12	M	7	3	20	2	3
		Total	F	21	27	27	16	21
		10001	M	65	66	71	55	50
			F+M	86	93	98	71	71
	MSc. UPM	Tz	F	6	6	8	7	4
			M	12	13	12	14	6
		Non Tz	F	0	0	0	0	0
			M	2	3	4	4	4
	MSc. URPM	Tz	F	0	0	0	0	0
			M	0	0	0	0	0
		Non Tz	F	5	5	1	0	0
			M	1	1	0	0	0
	PhD DS	Tz	F	0	0	0	0	0
			M	0	2	2	3	4
		Non Tz	F	0	0	0	0	0
SSPSS			M	0	0	0	0	0
551 55	PhD. BAE	Tz	F	0	0	1	5	6
			M	0	1	1	2	2
		Non Tz	F	0	0	0	1	1
			M	0	0	0	1	1
	PhD. URP	Tz	F	0	0	0	0	5
		\	M	1	1	1	1	1
		Non Tz	F	0	0	0	0	1
	NI D. LID CES		M	0	0	0	0	5
	PhD. URGES	Tz	F	0	0	0	0	0
		N	M	0	0	1	1	0
		Non Tz	F	0	0	0	0	0
	DID ID		M	0	0	0	0	0
	PhD. UPM	Tz	F	3	4	5	4	0
		<u> </u>	M	6	6	8	6	0

School	Degree Programmes	Nationality	Sex	2019/2020	2020/2021	2021/2022	2022/2023	2023/24
		Non Tz	F	1	1	1	1	0
			M	0	1	3	0	0
	PhD. EE	Tz	F	0	0	0	0	0
			M	0	0	1	2	0
		Non Tz	F	0	0	0	0	0
	21.2		M	0	0	0	0	0
	PhD. TS	Tz	F	0	0	0	0	1
) T	M	0	0	0	0	3
		Non Tz	F	0	0	0	0	0
	DID E	Tz	M F	0	0	0	0	0
	PhD. Eco	1Z	M	0	0	0	0	0
		Non Tz	F	0	0	0	0	0
		NOII 1Z	М	0	0	0	0	0
	Total	Tz	F	9	10	14	13	23
	Enrollment	12	М	19	23	26	25	10
	for SSPSS	Non-Tz	F	6	6	20	23	2
	101 551 55	11011-12	M	3	5	7	5	10
		Total	F	15	16	16	15	25
		Total	M	22	28	33	30	20
			F+M	37	44	49	45	45
	MSc. PPA	Tz	F	4	1	4	14	9
	1,150,1111		M	4	1	7	12	8
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	MSc. Housing	Tz	F	0	0	0	0	3
	and Finance		M	0	0	0	0	2
		Non-Tz	F	0	0	0	0	0
IHSS			M	0	0	0	0	0
	PhD. HSS	Tz	F	0	0	0	0	0
			M	2	2	0	0	0
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	MSc. DS	Tz	F	0	0	0	0	0
			M	2	1	0	0	4
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	PhD. PA &	Tz	F	0	0	0	0	3
	PM) T	M	0	0	0	0	1
		Non-Tz	F	0	0	0	0	0
	DID II	T	M	4	1	1	0	0
	PhD. Housing	Tz	F	1	0	1	8	5
		Non T-	M F	0	1	1	10	4
		Non-Tz		0	0	0	2	2
	Total	Tz	M F	5	1 2	5	22	27
	Enrollment	1 Z	M	12	9	8	22	19
	for IHSS	Non-Tz	F	0	0	0	1	2
	101 11100	INUIT-IZ	М	2	2	2	2	0
		Total	F	5	2	5	23	27
		10141	M	14	11	10	24	21
			F+M	19	13	15	47	48
Total enr	lollment for all	Tz	F	72	73	92	109	127
schools ar		12	M	200	201	203	186	172
schools al	ia units	<u> </u>	141	200	201	203	100	1/2

School	Degree	Nationality	Sex	2019/2020	2020/2021	2021/2022	2022/2023	2023/24
	Programmes							
		Non-Tz	F	11	11	9	8	7
			M	13	11	31	13	19
		Total	F	83	84	101	117	134
			M	213	212	234	199	197
			F+M	296	296	335	316	331
% of fema	ale students			28%	28%	30%	37%	40%
% of Non	TZ students			8%	7%	12%	7%	8%

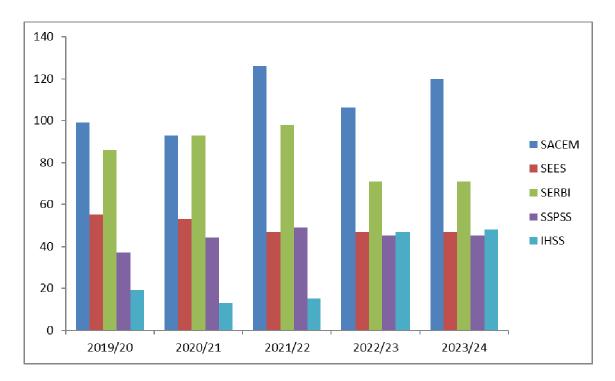


Figure 2.6: Postgraduate Students Enrolment by Schools.

2.4 Students Performance in University Examinations

This section presents the levels of performance of undergraduate students at ARU from 2019/20-2023/24.

2.4.1 Overall Students' performance

Table 2.6 shows the performance of students. It presents number of candidate who sat for examinations in the academic year 2019/20-2023/24.

Table 2.6: Undergraduate University Examinations Performance

YEAR	SCHOOL	CANDIDATE	PASS FIRST SITTING	SUPPLEMEN T	CARRY/ REPEAT	POSTPONE	IN- COMPLETE	CARRY OVER	DISCONTINU E ABSCOND	DEREGISTE RED	IRREGULARI TY
	SERBI	1,298	619	564	0	5	28	0	7	53	0
20	SEES	663	458	173	0	3	11	0	0	18	0
2019/20	SSPSS	788	482	224	9	52	0	0	21	0	0
20	SACEM	946	498	369	12	6	32	0	23	4	2
	Total	3,695	2,057	1,330	21	66	71	0	51	75	2
	SERBI	1,505	579	797	51	3	7	0	40	28	0
21	SEES	727	470	204	13	3	9	0	6	22	0
2020/21	SSPSS	800	521	229	13	5	13	0	14	5	0
20	SACEM	1,104	566	338	12	8	140	0	34	6	0
	Total	4,136	2,136	1,568	89	19	169	0	94	61	0
	SERBI	1,970	581	361	126	8	0	401	126	0	0
77	SEES	855	422	245	0	6	0	82	33	10	0
2021/22	SSPSS	1,079	562	216	34	7	2	199	33	12	0
20	SACEM	1,280	727	139	0	30	18	144	28	14	0
	Total	5,184	2292	961	160	51	20	826	220	36	0
	SERBI	2,224	901	615	1	55	0	503	25	124	0
23	SEES	1,332	689	267	175	7	0	142	0	52	0
2022/23	SSPSS	1,132	608	197	0	13	24	246	8	36	0
20	SACEM	1,077	652	141	68	47	10	104	44	11	0
	Total	5,765	2,850	1,220	244	122	34	995	77	223	0
	SERBI	2,473	933	746	246	52	0	0	101	12	4
42	SEES	1,589	721	398	421	7	0	0	76	10	0
2023/24	SSPSS	1,211	640	328	245	3	0	0	83	14	5
20	SACEM	1,119	684	271	317	17	0	0	45	11	2
	Total	6,392	2,978	1,743	1,229	79	0	0	305	47	11

2.4.2 Finalist Degree Classification

Performance of final year students in their studies is shown by GPA from 2019/20-2023/24 period.

Table 2.7: Final Year Degree Classification in the academic year 2019/20-2023/24

Academic Year	Grade	SACEM	SEES	SERBI	SSPSS	Total
2019/20	First	7	3	0	5	15
	Upper	89	94	84	112	388
	Lower	93	61	206	92	454

	Pass	7	1	40	1	49
	Total	196	161	330	210	897
2020/21	First	1	9	0	31	41
	Upper	83	97	5	92	277
	Lower	239	80	112	78	509
	Pass	40	1	27	5	73
	Total	363	187	144	182	900
2021/22	First	1	2	1	1	5
	Upper	75	97	51	87	310
	Lower	164	84	232	96	576
	Pass	5	0	28	0	33
	Total	245	183	312	184	924
2022/23	First	0	0	2	0	2
	Upper	117	157	192	154	620
	Lower	70	72	260	96	498
	Pass	0	0	4	0	4
	Total	187	229	458	250	1,124
2023/24	First	1	0	1	1	3
	Upper	146	241	263	161	811
	Lower	49	67	301	159	576
	Pass	0	1	0	1	2
	Total	196	309	565	322	1,392

2.5 Students' Output (Graduates)

Among the output of the University are graduates. Table 2.8–2.9 present undergraduate and postgraduate students' output.

2.5.1 Undergraduate Output

Table 2.9 and Figures 2.7 present the undergraduate students' graduates by programmes, sex, and nationality for the academic years 2019/20-2023/24.

Table 2.8: Undergraduate Output in the academic year 2019/20-2023/24

School	Degree	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
	Programme							
	B. Arch	Tz	F	13	10	9	13	17
			M	20	22	27	28	25
M		Non-Tz	F	0	0	0	0	0
SACEM			M	0	0	0	0	0
Š	BSc. ID	Tz	F	6	11	8	4	6
			M	5	3	12	1	3
	BSc. LA	Tz	F	10	5	3	3	7

School	Degree Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
			M	11	7	6	9	10
	BSc. BE	Tz	F	48	46	51	29	0
			M	58	50	89	55	1
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	BSc. CSN	Tz	F	0	0	0	0	14
			M	0	0	0	0	44
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	BSc.	Tz	F	0	0	0	0	53
	Construction Economics		M	0	0	0	0	66
	BSc. Civil	Tz	F	16	11	8	11	31
	Engenering		M	23	31	32	47	58
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	Sub Total	Total Tz	F	91	83	79	60	128
			M	157	113	166	140	207
		Total Non-	F	0	83	0	0	0
		Tz	M	2	113	0	0	0
		Total		250	196	245	200	335
	BSc. EE	Tz	F	18	28	25	17	31
			M	42	40	44	34	35
	BSc. MISE	Tz	F	3	6	8	5	11
			M	22	21	13	11	22
70	BSc. ESM	Tz	F	33	30	53	44	54
SEES			M	21	36	40	21	27
S	BSc. ELST	Tz	F	0	0	0	0	20
			M	0	0	0	0	14
	Sub Total	Total Tz	F	67	64	86	66	116
			M	80	97	97	66	98
		Total		147	161	183	132	214
	BSc. GM	Tz	F	7	5	6	11	17
			M	42	18	32	33	47
	BSc. GI	Tz	F	5	8	8	28	32
SERBI			M	17	42	15	9	35
SEI	BSc. GS	Tz	F	0	0	0	0	0
			M	0	0	0	0	7
	BSc. ISM	Tz	F	14	18	14	19	24
			M	18	23	31	27	38

School	Degree Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
		Non-Tz	F	1	0	0	0	0
			M	1	0	0	0	0
	BSc. LMV	Tz	F	42	45	53	56	62
			M	61	66	48	48	71
		Non-Tz	F	1	0	0	0	0
			M	1	0	0	0	0
	BSc. REFI	Tz	F	11	12	15	3	24
			M	12	16	19	13	21
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	BSc. PFM	Tz	F	12	18	8	16	12
			M	13	11	18	11	16
		Non-Tz	F	1	0	0	0	0
			M	1	0	0	0	0
	BAF	Tz	F	25	22	24	21	53
			M	37	26	22	14	33
	Sub Total	Total Tz	F	115	128	128	154	224
			M	196	202	185	155	268
		Total non-Tz	F	3	0	0	0	0
			M	3	0	0	0	0
		Total		317	330	313	309	492
		Tz	F	24	27	29	18	29
	BSc URP		M	23	29	26	31	14
		Non-Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	BSc HIP	Tz	F	7	12	10	6	8
			M	17	14	11	8	9
	BSc RDP	Tz	F	7	14	9	9	20
			M	12	13	17	15	9
SS		Non-Tz	F	0	0	0	0	0
SSPSS			M	0	0	0	0	0
	BA. Econ	Tz	F	38	25	13	40	62
			M	37	30	17	32	31
	BA. CDS	Tz	F	16	29	37	59	114
			M	19	17	17	22	19
	Sub Total	Total Tz	F	92	107	98	131	233
			M	108	103	88	109	82
		Total Non-	F	0	0	0	0	0
		Tz	M	0	0	0	0	0

School	Degree	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
	Programme							
		Total		200	210	186	241	315
TOTAL		Tz	F	365	382	391	412	701
			M	541	515	536	470	655
		Non-Tz	F	3	0	0	0	0
			M	5	0	0	0	0
		Total	F	368	382	391	411	701
			M	546	515	536	470	655
			T	914	897	927	881	1,356
% 0	of Female as a pro	portion of gradua	ites	40%	43%	42.2%	46.7%	51.7
%	% of Non-Tz as proportion of graduates				0.00%	67.8%	0%	0%

Source: Ardhi University Graduation book 2023

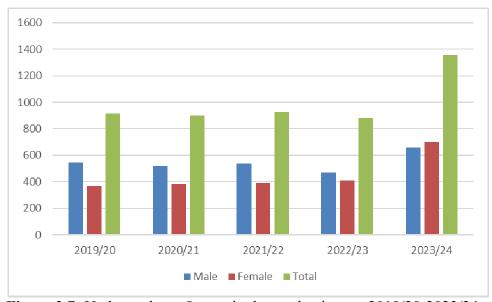


Figure 2.7: Undergraduate Output in the academic year 2019/20-2023/24

2.5.2 Postgraduate Output

Table 2.9 and Figures 2.8-2.9 present the Postgraduate students graduate by programs, sex, and nationality for the academic years 2019/20-2023/24

Table 2.9: Graduates from Postgraduate Programs in 2019/20-2023/24

School	Degree Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
	M.ARCH.	Tz	F	1	1	1	1	0
SACEM			M	6	0	3	1	1

School	Degree Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
		Non Tz	F	0	0	0	1	0
			M	0	0	0	0	0
		Total	1	7	1	4	0	1
	PhD. ARCH.	Tz	F	0	0	0	2	0
			M	0	0	1	0	1
		Total		0	0	1	1	1
	PGD CEM	Tz	F	0	0	0	1	0
			M	0	0	0	0	0
		Total		0	0	0	0	0
	MSc CEM	Tz	F	4	5	2	8	12
			M	12	4	1	14	17
		Total	•	16	9	3	22	29
	PhD. CEM	Tz	F	0	0	0	0	0
			M	0	0	0	0	2
		Total	· ·	0	0	0	0	2
SEES	PGD. ETM	Tz	F	0	0	0	0	0
			M	0	0	0	0	0
		Total		0	0	0	0	0
	MSc DRM	Tz	F	0	0	1	0	0
			M	1	0	3	1	0
		Total		1	0	4	1	0
	M.DRM	Tz	F	2	1	1	2	0
			M	3	0	3	4	0
		Total		5	1	4	6	0
	MSc ETM	Tz	F	0	4	0	3	0
			M	1	4	3	0	0
		Total		1	8	3	3	0
	PhD. ETM	Tz	F	0	0	0	0	0
			M	0	1	0	1	1
		Total	1	0	1	0	1	1
	PhD. BEA	Tz	F	0	0	0	0	1
			M	0	0	0	0	1
		Total	1	0	0	0	0	2
	MSc. Gm	Tz	F	2	0	0	1	0
			M	3	1	5	0	0
		Total	I.	5	1	5	1	0
	PhD. Gm	Tz	F	0	0	0	0	0
			M	0	0	0	0	0
	PhD LMV	Non Tz	F	0	0	0	0	0

School	Degree Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
			M	1	0	0	0	0
		Total		1	0	0	0	0
SERBI	MSc PM	Tz	F	0	0	0	0	12
			M	0	0	0	0	8
		Total		0	0	0	0	20
	MSc. RE	Tz	F	0	1	2	2	4
			M	2	3	0	5	6
		Non Tz	F	0	0	0	1	0
			M	0	0	0	0	0
		Total		2	4	2	8	10
	MSc LM	Tz	F	0	0	2	0	0
			M	0	0	0	0	0
		Total	•	0	0	1	0	0
	MSc	Tz	F	0	0	0	0	2
	Geomatics		M	0	0	0	0	5
		Total		0	0	0	0	7
	PhD in	Tz	F	0	0	0	0	0
	Geospatial		M	0	0	0	0	1
		Total	ı	0	0	0	7	1
SSPSS	MSc.	Tz	F	0	0	0	0	1
	Transportation Services		M	0	0	0	0	1
	Scrvices	Total		0	0	0	0	2
	MSc UPM	Tz	F	0	2	0	1	4
			M	0	1	6	3	7
		Non Tz	F	0	0	0	1	0
			M	0	0	0	1	0
		Total	•	0	3	4	6	11
	MSc. URPM	Tz	F	0	0	5	0	0
			M	3	0	4	1	0
		Non Tz	F	3	0	0	1	0
			M	3	0	0	0	0
		Total		3	0	7	2	0
	PhD. UPM	Tz	F	0	1	0	0	1
			M	0	0	0	0	1
		Total	•	0	1	0	0	2
	PhD. DS	Tz	F	0	1	0	0	0
			M	0	0	0	0	1
		Total	•	1	0	0	2	1
	MSc. PPA	Tz	F	0	1	0	1	2

School	Degree Programme	Nationality	Sex	2019/20	2020/21	2021/22	2022/23	2023/24
			M	2	2	0	3	0
		Total	1	2	3	0	4	2
	MSc. Housing	Tz	F	0	0	0	0	3
			M	2	0	0	0	1
HICC		Total	ı	2	0	0	0	4
IHSS	PhD in	Tz	F	0	0	0	0	0
	Climatic		M	0	0	0	0	1
	Changes Studies	Total	I	0	0	0	0	1
TOTAL		Tz	F	9	16	14	20	43
			M	35	18	29	33	56
		Non Tz	F	0	0	0	3	0
			M	4	0	0	2	0
		Total	F	12	16	14	23	43
			M	39	18	29	35	56
			T	51	34	43	58	96
% of Fen	nale as a proport	ion of graduat	es	23.53%	47.1	32.6	40%	44.8
% of non	-Tz as proportio	n of graduates		13.73%	0%	0%	9%	0%

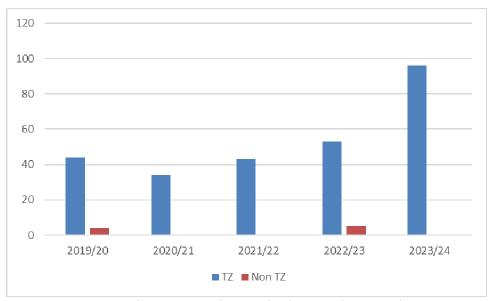


Figure 2.8: Postgraduate Output by Sex in the 2019/20-2023/24 Period

CHAPTER THREE

HUMAN RESOURCE

In the academic year 2023/24, ARU had 548 employees of whom 320 (equivalent to 58.4%) were males and 228 (equivalent to 41.6%) were females; 339 were academic staff members and 209 were administrative staff members.

3.1 Academic staff members

In the academic year 2023/24, ARU had 339 academic staff members of which 127 (equivalent to 37.5%) were females and 212 (equivalent to 62.5%) were males. Tables 3.1-3.2 and Figure 3.1 indicate the number of academic staff members by ranks, sex and qualifications.

Table 3.1: Number of Academic Staff by Rank in the year 2019/20-2023/24

I able of			01110				<i>j</i>			,	-01/				
Year	Profe	essor	Assoc Profes		Senior Lectur		Lect	urer	Assis Lecti		Tuto Assis	rial stants		Tot	al
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M+F
2019/20	3	0	9	2	15	10	26	20	86	27	33	29	172	88	260
2020/21	2	0	9	3	15	11	29	19	88	30	25	23	168	86	254
2021/22	2	0	10	3	18	16	34	17	75	29	27	28	166	93	259
2022/23	1	0	6	2	16	12	34	20	83	38	66	49	206	121	327
2023/24	1	0	6	2	18	11	39	15	91	57	57	42	212	127	339

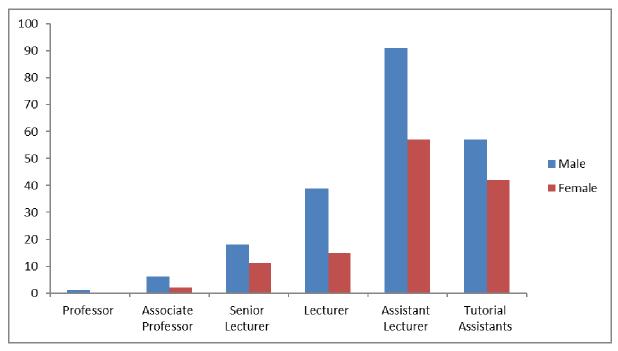


Figure 3.1: Number of Academic Staffs by Rank, Sex in the Year 2023/24

Table 3.2: Academic Staff by Rank, Sex and School in the Academic Years 2019/20 – 2023/24

	able 3.2: Ac													18 201		2023/	
•.	School	Pro	ofesso		ciate		ior		ture		stant		orial		Total		%
Year			r	Prof	essor		ture]	r	Lect	urer	Assis	tants				Female
Y		M	F	M	F	M	r F	M	F	M	F	M	F	M	F	Т	
	SACEM	0	0	1	0	5	5	8	8	23	11	8	10	45	34	77	42
	SACEM	0	0	1	0	4	2	6	5	29	7	7	7	47	21	72	36
70	SEES	2	0	2	1	3	1	4	2	13	2	4	4	28	10	39	23
2019/20	SSPSS	0	0	4	1	2	0	6	3	16	3	9	8	37	15	50	27
20	IHSS	1	0	1	0	1	1	1	2	5	2	2	0	11	5	16	43
	LIBRARY	0	0	0	0	0	1	1	0	0	2	3	0	4	3	6	50
	TOTAL	3	0	9	2	15	10	26	20	86	27	33	29	172	88	260	34
	SACEM	0	0	1	0	4	5	5	3	24	7	4	8	38	23	61	38
	SERBI	0	0	2	0	4	3	7	6	36	13	8	6	57	28	85	33
/21	SEES	2	0	1	2	3	0	7	3	8	1	5	4	26	10	36	28
2020/21	SSPSS	0	0	5	0	3	2	7	4	15	5	7	5	37	16	53	30
7	IHSS LIBRARY	0	0	0	0	0	0	2	2	<u>4</u> 1	2 2	0	0	8 2	6	14 5	43 60
	TOTAL	2	0	9	3	15	11	29	19	88	30	25	23	168	86	254	34
	SACEM	0	0	1	0	4	5	9	3	19	7	6	11	39	26	65	40
	SERBI	0	0	3	0	3	4	11	4	33	14	7	8	57	30	87	34
22	SEES	2	0	1	2	4	0	6	3	7	3	5	3	25	11	36	30.55
2021/22	SSPSS	0	0	5	0	6	3	6	5	15	2	9	6	41	16	57	28
2	IHSS	0	0	0	1	1	1	2	2	4	3	0	0	7	7	14	50
	LIBRARY	0	0	0	0	0	0	1	0	2	2	0	0	3	2	5	40
	TOTAL	2	0	10	3	18	16	34	17	75	29	27	28	166	93	259	35.9
	SACEM	0	0	1	0	2	5	13	2	19	9	8	15	43	31	74	41.9
	SERBI	0	0	2	0	3	3	9	11	36	10	17	6	67	30	97	31.9
23	SEES	1	0	1	2	4	0	7	4	8	6	12	8	33	20	53	37.7
2022/2023	SSPSS	0	0	2	0	7	4	5	3	14	8	29	20	53	31	84	37
202	IHSS	0	0	0	1	1	1	2	2	4	3	0	0	7	7	14	50
	LIBRARY	0	0	0	0	0	0	1	0	2	2	0	0	3	2	5	40
	TOTAL	1	0	6	2	16	12	34	20	83	38	66	49	206	121	327	37
	SACEM	0	0	1	1	3	2	7	2	15	14	10	9	36	28	64	44%
	SERBI	0	0	2	0	3	3	13	8	34	15	15	5	67	31	98	32%
4:	SEES	1	0	1	1	2	0	11	4	15	10	15	10	45	25	70	36%
2023/2024	SSPSS	0	0	2	0	8	4	3	0	21	9	10	11	44	24	68	35%
202.	IHSS	0	0	0	0	2	1	4	0	6	7	2	3	14	11	25	44%
	LIBRARY	0	0	0	0	0	1	1	1	0	2	5	4	6	8	14	57%
	TOTAL	1	0	6	2	18	11	39	15	91	57	57	42	212	127	339	37%

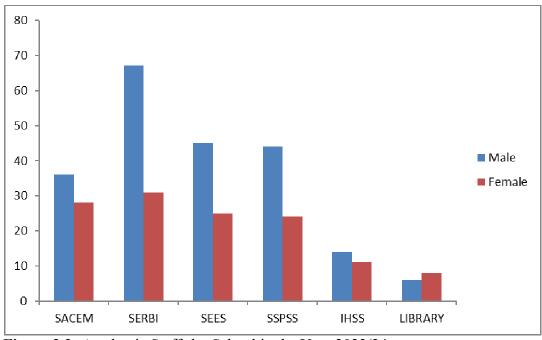


Figure 3.2: Academic Staffs by School in the Year 2023/24

3.1.1 Academic Staff by Qualification

In the academic year 2023/24 the University had 83 (25%) academic staff members with PhD Qualifications, 148 (45%) with Masters Qualifications and 99 (30%) with First Degree Qualifications. Tables 3.3-3.4 and Figures 3.3-3.4 present the details on academic staff by qualifications and sex.

Table 3.3: Academic Staff by Qualification and Sex for the 2019/20-2023/24 Period

Year	PhD		Masters	<i>-</i>	First Deg	ree		Total		% Female for
Tear	1 1110		Wiasters		That beg	100		Total		total
	M	F	M	F	M	F	M	F	F+M	
2019/20	53	32	86	27	33	29	172	88	260	34
2020/21	46	30	97	33	25	23	168	86	254	34
2021/22	56	35	85	35	25	23	166	93	259	36
2022/23	57	34	83	38	66	49	206	121	327	37
2023/24	64	28	91	57	57	42	212	127	339	38

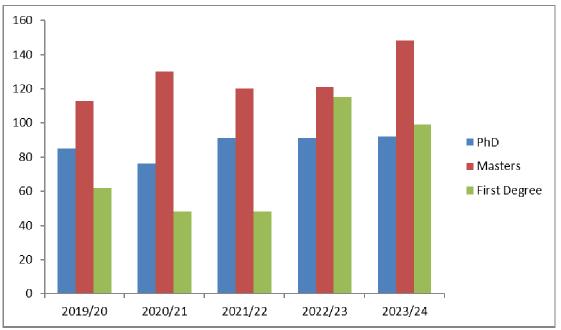


Figure 3.3: Number of Academic Staff by Qualifications in the 2019/20-2023/24 Period

Table 3.4: Distribution of Academic Staff by Qualifications in the 2019/20-2023/24 Period

	School	PhD		Masters		First D		TOTAL			%
Year		M	F	M	F	M	F	M	F	T	Female
	SACEM	14	13	23	11	8	10	45	34	79	13
	SEES	11	7	29	7	7	7	47	21	68	8
00	SERBI	11	4	13	2	4	4	28	10	38	4
2019/20	SSPSS	12	4	16	3	9	8	37	15	52	5
20	IHSS	4	3	5	2	2	0	11	5	16	2
	LIBRARY	1	1	0	2	3	0	4	3	7	2
	Total	53	32	86	27	33	29	172	88	260	34
	SACEM	8	7	26	8	4	8	38	23	61	38
	SEES	11	4	10	2	5	4	26	10	36	28
11	SERBI	11	9	38	13	8	6	57	28	85	33
2020/21	SSPSS	12	5	18	6	7	5	37	16	53	30
20	IHSS	3	4	4	2	1	0	8	6	14	43
	LIBRARY	1	1	1	2	0	0	2	3	5	60
	Total	46	30	97	33	25	23	168	86	254	34
	SACEM	13	8	21	8	4	8	38	24	62	38.71
	SEES	12	5	10	3	5	4	27	12	39	30.77
1/22	SERBI	13	10	31	15	7	6	56	29	85	34.12
2021/22	SSPSS	13	6	18	6	7	5	39	18	57	31.58
	IHSS	4	5	4	2	1	0	9	7	16	43.75
	LIBRARY	1	1	1	1	1	0	3	2	5	40.00
	Total	56	35	85	35	25	23	166	93	259	35.9
	SACEM	17	7	20	12	8	10	45	29	74	39.2
2/23	SEES	13	6	8	6	17	6	38	18	56	32.1
2022/23	SERBI	14	14	36	10	12	8	62	32	94	34.0
.,	SSPSS	14	7	14	8	23	18	51	33	84	39.3

Year	School	PhD		Masters		First D	egree	TOTAL	1		%
Ye		M	F	M	F	M	F	M	F	T	Female
	IHSS	4	5	2	2	1	0	7	7	14	50.0
	LIBRARY	1	1	1	1	1	0	3	2	5	40.0
	Total	63	40	81	39	62	42	206	121	327	37.0
	SACEM	14	13	23	11	8	10	45	34	79	43
	SEES	12	6	14	9	15	8	41	23	64	36
24	SERBI	16	11	33	14	15	5	64	30	94	32
2023/24	SSPSS	16	4	20	8	10	10	46	22	68	32
20	IHSS	4	5	4	4	2	1	10	10	20	45
	LIBRARY	1	2	1	2	5	3	7	7	14	45
	Total	63	41	95	48	55	37	213	126	339	37

3.1.2 Students -Academic Staff Ratio

Table 3.5 presents the students – academic staff ratio in 2019/20 - 2023/24 academic year at school level. The average student staff ratio at the University level in academic year 2023/24 is 1:19 that is ratio of one (1) academic staff for nineteen (19) students.

Table 3.5: Students- Academic Staff Ratio in the 2018/19-2022/23 Period

	School			Student	ts		Aca	demic	Staff	Student-
Year		U	G	P	G	UG+PG				Staff Ratio
		F	M	F	M	F+M	F	M	F+M	
	SACEM	368	766	26	73	1,233	23	35	58	21
	SEES	345	405	16	39	805	22	57	79	10
/20	SERBI	590	936	21	65	1,612	15	26	41	39
2019/20	SSPSS	408	409	15	22	854	16	30	46	19
	IHSS/LIBRARY	0	0	5	14	19	17	19	36	1
	TOTAL	1,711	2,516	83	213	4,523	93	167	260	17
	SACEM	406	805	24	69	1304	38	23	61	21
	SEES	378	422	15	38	853	26	10	36	24
/21	SERBI	698	1030	27	66	1821	57	28	85	21
2020/21	SSPSS	482	398	16	28	924	37	16	53	17
	IHSS/LIBRARY	0	0	2	11	13	10	9	19	1
	TOTAL	1,964	2,655	84	212	4,915	168	86	254	19
	SACEM	422	858	34	91	1405	38	24	62	23
2	SEES	426	429	17	30	902	27	12	39	23
2021/22	SERBI	814	1154	34	63	2065	51	31	82	25
20	SSPSS	655	426	16	33	1130	38	17	55	21
	IHSS/LIBRARY	0	0	6	11	17	12	9	21	1
23	TOTAL	2,317	2,867	107	228	5,519	166	93	259	21
2022/23	SACEM	673	404	39	64	1180	43	31	74	16
20	SEES	577	755	20	33	1385	67	30	97	14

	School			Student	ts		Aca	demic	Staff	Student-
Year		U	J	PO	J	UG+PG				Staff Ratio
		F	M	F	M	F+M	F	M	F+M	
	SERBI	962	1262	23	55	2302	33	20	53	43
	SSPSS	692	440	31	40	1203	53	31	84	14
	IHSS/LIBRARY	0	0	5	6	11	10	9	19	1
	TOTAL	2904	2861	118	198	6081	206	121	327	19
	SACEM	534	982	44	76	1,636	36	28	64	26
	SEES	508	448	15	32	1,003	67	31	98	10
3/24	SERBI	1,042	1,294	21	50	2,407	45	25	70	34
2023/24	SSPSS	760	556	25	20	1,361	44	24	68	20
	IHSS/LIBRARY	0	0	27	21	48	19	20	39	1
	TOTAL	2844	3280	132	199	6455	211	128	339	19

3.1.3 Academic Staff Age Structure 2023/24

The data shows that more than 0% of the total female academic staff members have the age within the retirement age i.e., in the 60+ age group. Table 3.6 and Figure 3.5 present the details.

Table 3.6: Academic Staff by Qualification, Sex and Age for the 2023/24 Year

Age group	Pl	nD	Mas	sters	Deg	gree		Total		% Female
	M	F	M	F	M	F	M	F	F+M	
20-24	0	0	0	0	1	5	1	5	6	83
25-29	0	0	12	4	20	15	32	19	51	37
30-34	0	0	23	13	29	13	52	26	78	33
35-39	6	5	18	14	4	3	28	22	50	44
40-44	22	19	24	11	1	1	47	31	78	40
45-49	13	13	9	5	0	0	22	18	40	45
50-54	12	2	6	1	0	0	18	3	21	14
55-59	3	2	3	0	0	0	6	2	8	25
60-64	6	0	0	0	0	0	6	0	6	0
65+	1	0	0	0	0	0	1	0	1	0
Total	63	41	95	48	55	37	213	126	339	37

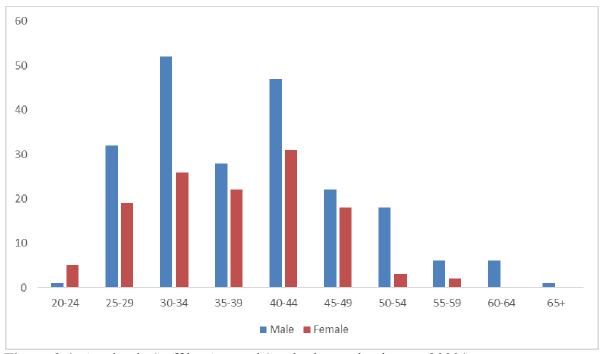


Figure 3.4: Academic Staff by Age and Sex in the academic year 2023/

3.2 Administrative Staff 2023/24

In the year 2022/23, ARU had administrative staff 209 members of whom 108 (51.7%) were females and 101 (48.3%) were males. Table 3.7 and Figure 3.5, highlights on the details of qualifications of administrative staff members.

Table 3.7: Administrative Staff by Qualification and Sex in the 2018/19-2022/23

Year	PhI)	Mas	sters	PG	D	Bach	elor	Adv.	Dip	Dip		CP	A	CP	SP	Certif	icate	TOT	ΆL	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	Total
2019/20	2	1	24	20	1	2	19	13	12	4	22	44	5*	1*	6"	3"	16	22	91	106	197
2020/21	3	1	27	23	2	1	17	12	16	4	24	43	5	1	6	3	16	22	99	110	209
2021/22	2	1	22	24	2	1	19	16	12	5	20	41	6	3	0	0	10	10	93	101	194
2022/23	2	1	22	21	2	1	19	16	12	5	20	41	6	3	0	0	10	10	93	98	191
2023/24	1	2	22	21	2	1	29	23	12	5	20	43	5*	1*	0"	2"	10	10	101	108	209

^{*}Number of Staff members who hold CPA; "Number of Staff members who hold CPSP

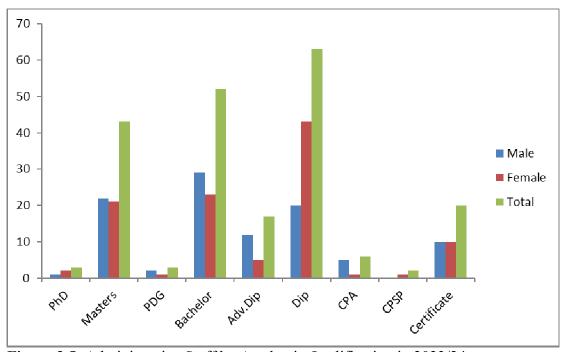


Figure 3.5: Administrative Staff by Academic Qualification in 2023/24

3.2.2 Administrative Staff - Age Structure 2023/24

The data shows that more than 12% of the total administrative staff members have the age within the retirement age i.e., in the 55 to 60 age group. Table 3.8 and Figure 3.6 present the details.

Table 3.8: Administrative Staff Age Structure in 2023/24

Age Group	Phl)	Mas	ters	PG	D	Bach	elor	Adv. Dipl		Diplo	oma	CP.	A	CS	P	Certi	ficate	Tota	al		% of staff by
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	F+M	age
20-24	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	1	0.5
25-29	0	0	0	0	0	0	1	0	0	0	6	6	0	0	0	0	0	0	7	6	13	6.2

30-34	0	0	0	0	0	0	4	3	0	2	3	4	0	0	0	0	2	1	9	10	19	9.1
35-39	0	0	1	0	0	0	0	2	0	0	6	9	4	0	0	0	3	2	14	13	27	12.9
40-44	0	0	6	13	1	11	12	7	2	1	2	6	0	0	0	0	2	1	25	39	64	30.6
45-49	0	0	5	14	0	0	2	2	1	0	3	5	0	0	0	0	1	3	12	24	36	17.2
50-54	1	1	7	1	0	0	4	0	2	0	4	2	0	0	0	1	1	0	19	5	24	11.5
55-59	1	2	2	2	1	1	1	2	2	1	0	6	2	1	0	0	1	0	10	15	25	12.0
60+	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0
Total	2	3	21	30	2	12	24	16	7	4	24	38	6	1	0	1	10	8	96	113	209	100.0

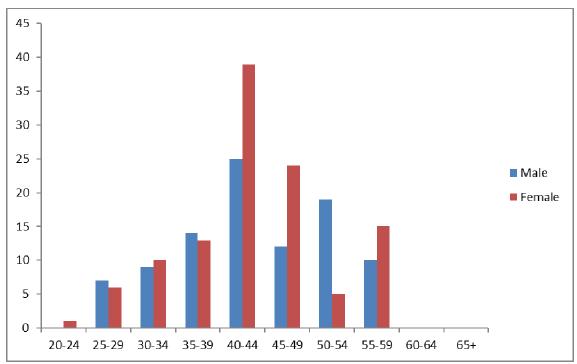


Figure 3.6: Administrative Staff Age Structure 2023/24

3.3 Staff Training

In the financial year 2023/24 the University facilitated the training of 128 staff members in various programmes. Table 3.9 and Figure 3.7 present the number of staff members who have been pursuing studies at various levels.

Table 3.9: Staff members in Training Programmes in the 2019/20-2023/24

	Table 3.9: Staff members in Training Programmes in the 2019/20-2023/24									
Year	Programme Academic Staff Administrative staff Total M F T M F T M F									
Ye		M	F	T	M	F	T	M	F	T
	PhD	55	11	66	0	0	0	55	11	66
0	Masters	16	9	25	4	2	6	20	11	31
9/2	First degree	0	0	0	1	2	3	1	2	3
2019/20	Diploma	0	0	0	0	4	4	0	4	4
7	Certificate	0	0	0	2	0	2	2	0	2
	Total	71	20	91	7	8	15	78	28	106
	PhD	49	13	62	2	0	2	51	13	64
_	Masters	14	18	32	5	4	9	19	22	41
0/2	First degree	0	0	0	1	0	1	1	0	1
2020/21	Diploma	0	0	0	1	1	2	1	1	2 5
7	Certificate	0	0	0	3	2	5	3	2	5
	Total	63	31	94	12	7	19	75	38	113
	PhD	4	4	8	0	0	0	4	4	8
7	Masters	2	0	2	11	0	11	13	0	13
1/2	First degree	0	0	0	0	1	1	0	1	1
2021/22	Diploma	0	0	0	0	0	0	0	0	0
7	Certificate	0	0	0	0	0	0	0	0	0
	Total	6	4	10	11	1	12	17	5	22
	PhD	52	12	64	0	0	0	52	12	64
3	Masters	20	19	39	5	2	7	25	21	46
2/2	First degree	0	0	0	1	2	3	1	2	3
2022/23	Diploma	0	0	0	1	0	1	1	0	1
7	Certificate	0	0	0	1	0	1	1	0	1
	Total	72	31	103	8	4	12	80	35	115
	PhD	48	17	65	0	0	0	48	17	65
4	Masters	39	16	55	2	2	4	41	18	59
2023/24	First degree	0	0	0	1	3	4	1	3	4
023	Diploma	0	0	0	0	0	0	0	0	0
7	Certificate	0	0	0	0	0	0	0	0	0
	Total	87	33	120	3	5	8	90	38	128

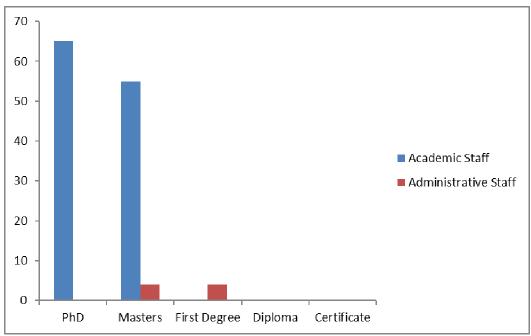


Figure 3.7: Number of Staff in training by category in 2023/24

CHAPTER FOUR

RESEARCH PROJECTS AND PUBLICATIONS

4.1 Research projects

During the period the University conducted a total of 199 research projects of which 22 projects were completed during the period and 177 were on-going as summarised in Table 4.1 and Figure 4.1.

Table 4.1: Number of Research Projects by School in the year 2018/19-2022/23

Year	School		g research			ed researc		Total research
Ye		PhD	Non- PhD	Total	PhD	Non- PhD	Total	projects
	SACEM	8	6	14	1	7	8	22
	SEES	9	5	14	4	3	7	21
	SERBI	3	11	14	2	8	10	24
/20	SSPSS	7	12	19	0	6	6	25
2019/20	IHSS	2	9	11	0	7	7	18
7	DMTC	0	6	6	0	0	0	6
	ICTD	0	0	0	0	0	0	0
	Total	29	49	78	7	31	38	116
	SACEM	11	12	23	3	0	3	26
	SEES	7	13	20	2	0	2	22
_	SERBI	2	15	17	0	0	0	17
2020/21	SSPSS	8	21	29	0	0	0	29
302	IHSS	2	14	16	2	0	2	18
7	DMTC	0	0	0	0	0	0	0
	ICTD	0	0	0	0	0	0	0
	Total	30	75	105	7	0	7	112
	SACEM	17	7	24	3	0	3	27
	SEES	14	2	16	1	0	1	17
7	SERBI	18	6	24	0	2	2	26
2021/22	SSPSS	13	9	22	1	1	2	24
202	IHSS	15	7	22	3	2	5	27
	DMTC	0	0	0	0	0	0	0
	ICTD	0	0	0	0	0	0	0
	Total	77	31	108	8	5	13	121
	SACEM	30	9	39	5	0	5	44
	SEES	20	6	26	2	0	2	28
	SERBI	30	9	39	0	3	3	42
2022/23	SSPSS	27	9	36	2	1	3	39
3023	IHSS	29	8	37	6	3	9	46
7	DMTC	0	0	0	0	0	0	0
	ICTD	0	0	0	0	0	0	0
	Total	136	41	177	15	7	22	199

Year	School	On-going	g research	projects	Complet projects	h	Total research	
Ye		PhD	Non- PhD	Total	PhD	Non- PhD	Total	projects
	SACEM	25	3	28	2	0	2	30
	SEES	17	2	19	1	0	1	20
3/24	SERBI	27	3	30	0	0	0	30
2023/24	SSPSS	20	3	23	1	3	4	27
7	IHSS	25	2	27	4	4	8	35
	Total	114	13	127	8	7	15	142

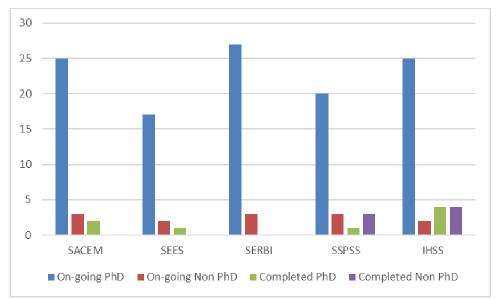


Figure 4.1: Distribution of on-going and completed research projects in 2023/24

4.2 Publications

ARU staff member produce publications in order to disseminate research findings. The publications include books, chapters in books, papers in journals and in conferences proceedings. Table 4.2 presents the details of publications by ARU staff members during the period.

Table 4.2: Publications in the 2019/20-2023/24 Period

SN	SCHOOL/UNIT			Period		
		2019/20	2020/21	2021/22	2022/23	2023/24
1	SACEM	9	12	14	15	27
2	SEES	2	21	24	16	33
3	SERBI	31	25	19	26	28
4	SSPSS	20	17	16	26	33
5	IBR	0	0	0	1	21
6	IHSS	17	12	10	29	0
7	LIBRARY	1	0	0	2	0
8	OTHERS	10	0	0	0	0
	TOTAL	56	87	83	115	142

CHAPTER FIVE CONSULTANCY SERVICES

5.1 Consultancy Projects

In the financial year 2023/24, the University secured 52 consultancy projects from public and private sector. Tables 5.1 and 5.2 highlights on the number of consultancy projects secured during the period.

Table 5.1: Consultancy Projects in Public and Private Sectors in the 2019/20-2022/24

Consultancy			Number of	f Projects	
Projects	2019/20	2020/21	2021/22	2022/23	2023/24
From Public Sector	25	31	27	4	52
From Private	0	0	0	1	0
Sector					
Total	25	31	27	5	52

Table 5.2: Consultancy Projects by Units in the 2019/20-2023/24 Period

Name of	Name of Financial Year								
schools	2019/20	2020/21	2021/22	2022/23	2023/24				
SACEM	13	26	20	4	48				
SEES	3	1	0	0	1				
SERBI	7	3	3	0	1				
SSPSS	2	1	2	0	2				
IHSS	-	-	2	1	0				
ICTD	-	-	0	-	0				
Total	25	31	27	5	52				

5.2 Revenue from Consultancy Projects

This section presents the revenue generated from consultancy projects from the 2019/20-2023/24 financial periods as summarized in Table 5.3.

Table 5.3: Revenue from Consultancy projects for the period 2019/20-2022/22

Financial Year	2019/20	2020/21	2021/22	2022/23	2023/24
Revenue in TZS	1,206,209,809.00	619,924,338.00	548,183,231	1,200,000,000	255,869,633.00

CHAPTER SIX

FINANCIAL RESOURCES AND BUDGET

6.1 Recurrent Budget

Table 6.1 presents the Council and Government approved funds for the recurrent budget in the 2019/20-2023/24 period and sources of funds.

Table 6.1: Government Approval and Actual Collection (in TZS)

Year	Sources	Council approval	Government approval	Actual release	% of Actual release
2019/20	PE	14,969,434,000	14,969,434,000	16,798,300,947	66
	Own	7,450,792,711	7,450,792,711	8,692,884,379	34
	Source				
	TOTAL	22,420,226,711	22,420,226,711	25,491,185,325	88
2020/21	PE	15,009,438,000	15,009,438,000	16,859,812,898	112
	Own Source	10,268,510,332	10,268,510,332	9,305,625,499	90
	TOTAL	25,277,948,332	25,277,948,332	26,165,438,397	103
2021/22	PE	15,830,847,088.00	15,830,847,088.00	16,219,906,369.54	102
	Own Source	11,972,923,780.00	11,972,923,780.00	8,397,108,754.17	70
	TOTAL	27,803,770,868.00	27,803,770,868.00	24,891,535,564.71	89.5
2022/23	PE	16,269,778,000.00	16,269,778,000.00	17,549,632,448.46	107.9
	Own Source	13,719,535,608.00	13,719,535,608.00	10,990,244,108.80	80.1
	TOTAL	29,989,313,608.00	29,989,313,608.00	28,539,876,557.26	95.2
2023/24	PE	16,485,994,000.00	16,485,994,000.00	19,107,396,360.00	115.9
	Own	12,833,096,945.00	12,833,096,945.00	9,294,679,975.00	72.4
	Source				
	TOTAL	29,319,090,945.00	29,319,090,945.00	28,402,076,335.00	96.9

 $NB: PE = Personal \ Emolument, \ OC = Other \ Charges \ from \ Own \ Source \ Funds.$

6.2 Development Budget

This section presents sources of revenue for ARU development budget. Tables 6.2-6.4 present the approved funds for the development budget for the period 2019/20-2023/24.

Table 6.2: Development Budget in the period 2019/20-2023/24 (in TZS)

Year	Bud	geted	Act	tual	Variance		
	Government contribution	University internal source	Government contribution	University internal source	Government contribution	University internal source	
2019/20	500,000,000.00	2,176,367,198.00	0.00	655,601,991.00	500,000,000.00	1,520,765,207.00	
2020/21	1,000,000,000.00	2,215,800,000.00	0.00	570,049,856.00	1,000,000,000.00	1,645,750,143.00	
2021/22	1,000,000,000.00	2,801,096,780.00	1,000,000,000.00	2,801,096,780.00	0.00	0.00	
2022/23	1,000,000,000.00	2,841,616,470.00	0.00	2,841,616,470.00	1,000,000,000.00	0.00	
2023/24	1,000,000,000.00	2,226,823,232.00	0.00	2,226,823,232.00	1,000,000,000.00	0.00	

Table 6.3: Development Budget in the period 2019/20-2023/24 (in TZS)

Year	From Government	From Development Partner	Total
2019/20	500,000,000.00	1,074,755,676.00	1,574,755,676.00
2020/21	1,000,000,000.00	678,674,171.00	1,678,674,171.00
2021/22	1,000,000,000.00	798,917,009.42	1,798,917,009.42
2022/23	1,000,000,000.00	32,321,960,893.00	33,321,960,893.00
2023/24	1,000,000,000.00	57,437,358,148.00	58,437,358,148.00

Table 6.4: Government and Internal Contributions in 2019/20 - 2023/24 (in TZS)

Year	Government Contribution	Internal Contribution	Total	% of Government funding	% of Internal
2019/20	14,969,434,000.00	7,450,792,711.00	22,420,226,711.00	67	33
2020/21	11,257,078,500.00	9,375,008,258.00	20,632,086,760.00	54	45
2021/22	17,219,906,369.54	8,371,123,353.59	25,591,029,723.13	67.3	32.7
2022/23	17,549,632,448.46	10,990,244,108.80	28,539,876,557.26	61.5	38.5
2023/24	19,107,396,360.00	9,294,679,975.00	28,402,076,335.00	67.3	32.7

CHAPTER SEVEN

NATIONAL AND INTERNATIONAL LINKS

The University establishes and maintains national and international links. In the year 2023/24 ARU maintained twenty-eight (28) old links and established five (5) new ones. Table 7.1 and Figure 7.1 present the summary of links by units; while Tables 7.2 and 7.3 present undergraduate and postgraduate foreign students who participated in academic programmes at ARU as an outcome of established links.

Table 7.1: National and International Links in 2023/24

S/N	Unit	Existing Links	New Links	Total Links
1.	SACEM	8	2	10
2.	SEES	0	0	0
3.	SERBI	4	2	6
4.	SSPSS	14	1	15
5.	IHSS	2	0	2
6.	DMTC	0	0	0
7.	Other links at university	0	0	0
	level			
	Total	28	5	33

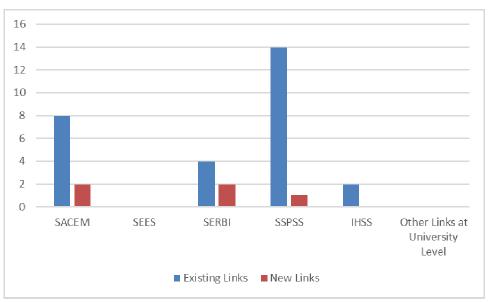


Figure 7.1: National and International Links in 2023/24